

The American University

Incorporated by Act of Congress of the United States of America 1893

By authority of the Board of Trustees and on the recommendation of
the Faculty of The Rogod School of Business

hereby confers upon

Nicholas J. Talian

the Degree

Master of Business Administration

With all rights, privileges, responsibilities, and honors thereto

In witness whereof the Seal of the University and the signatures
of duly authorized officers are affixed to this diploma

Washington, District of Columbia

United States of America

August Fifteenth, Two Thousand Thirteen



Chairman of the Board of Trustees



President of the University